

# Learnings

in pursuit of Net Zero Targets

TRANSITION PLANNING FOR HEALTHCARE





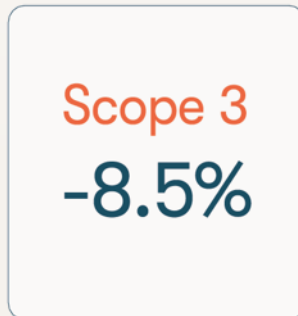
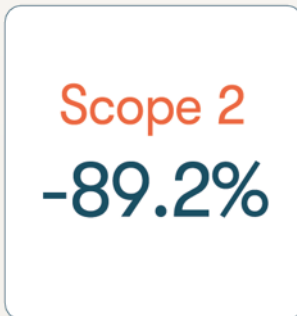
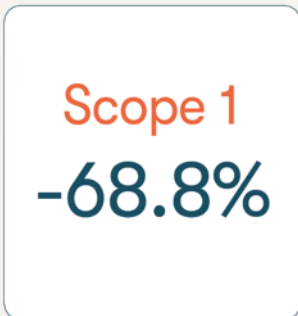
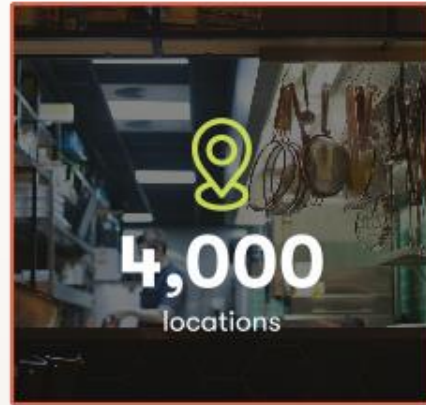
# Roll with the punches

Stick to what's real



# Driving change at scale

## Context



# Interconnected opportunities

Building resilience and adding value



**WATER**



**ANIMAL WELFARE**



**BIODIVERSITY**



**DEFORESTATION**



**FOOD & DIETARY HEALTH**



**FOOD WASTE**



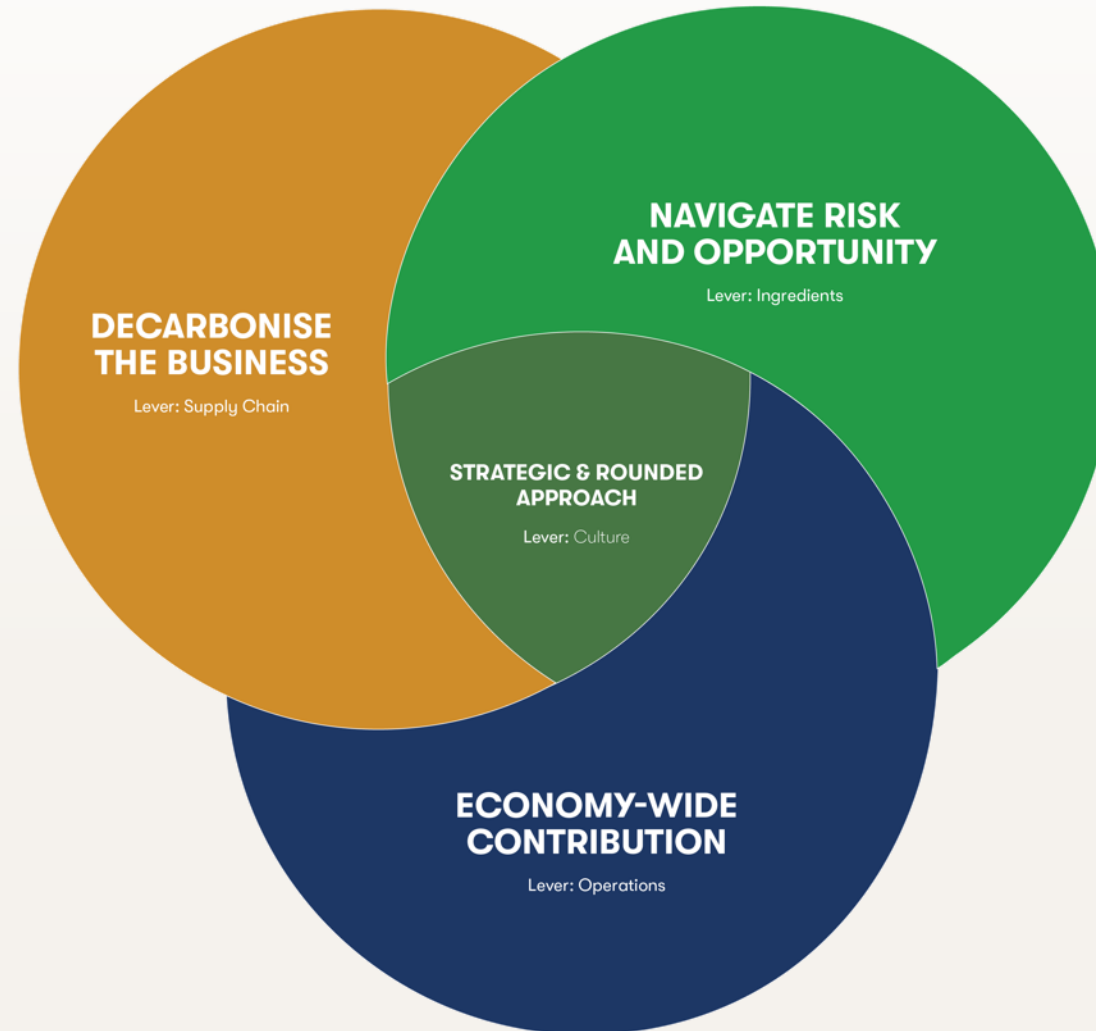
**PACKAGING**



**NON-FOOD**

# Data-driven strategy

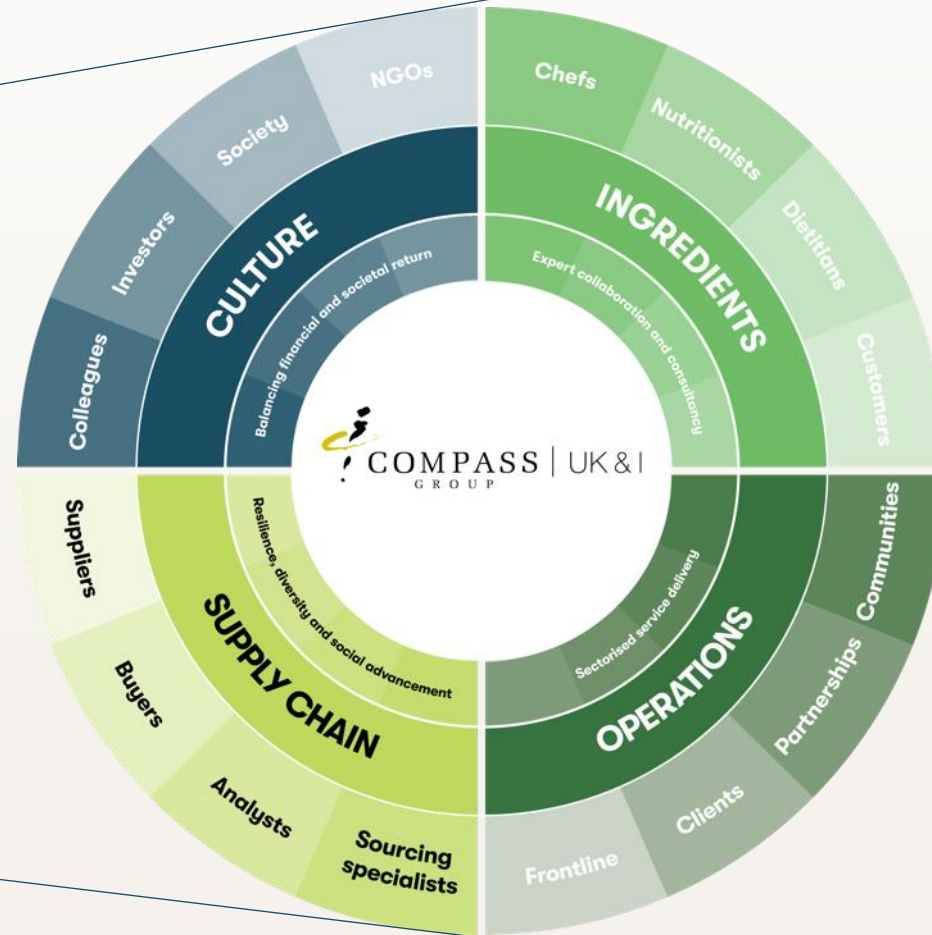
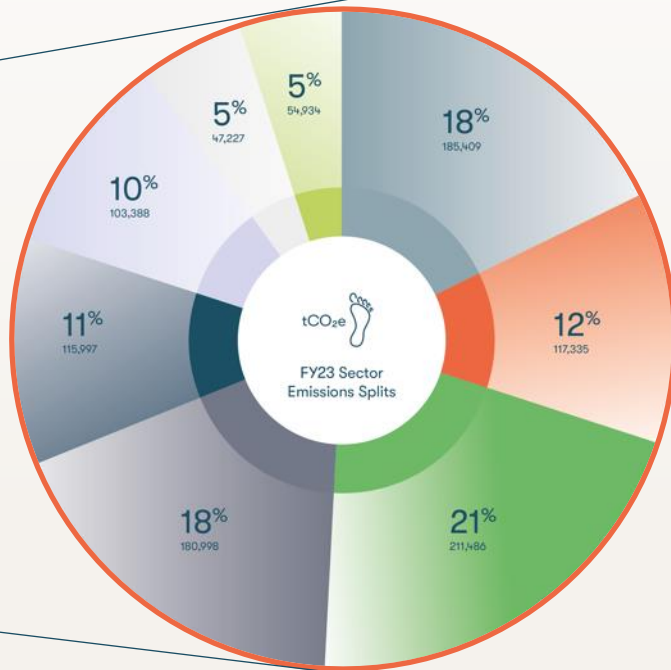
Focus on materiality





# Strategic partnerships

## Stakeholder mapping

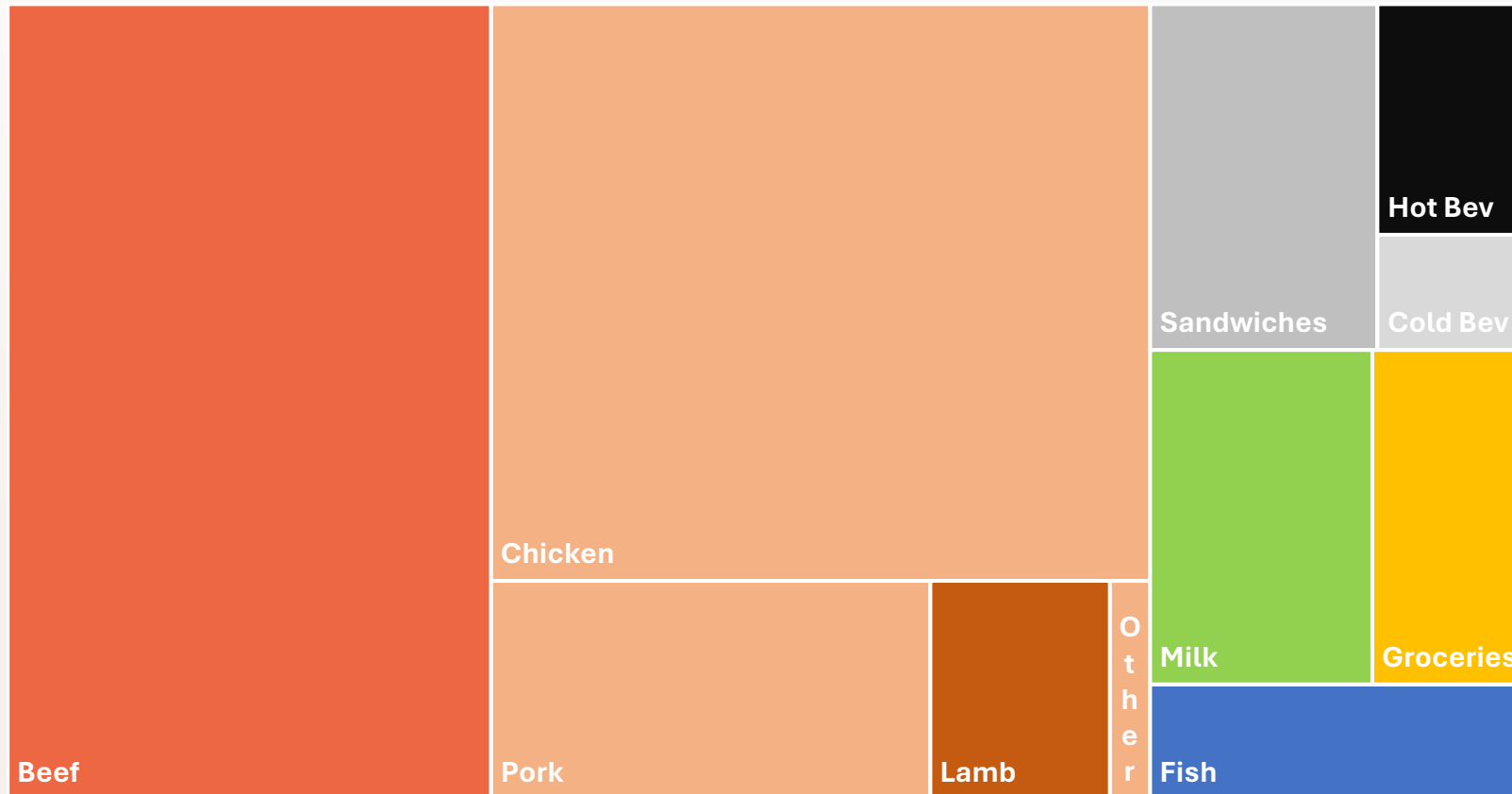


# Supply Chain

## Data and insights

### Procurement Category Analysis

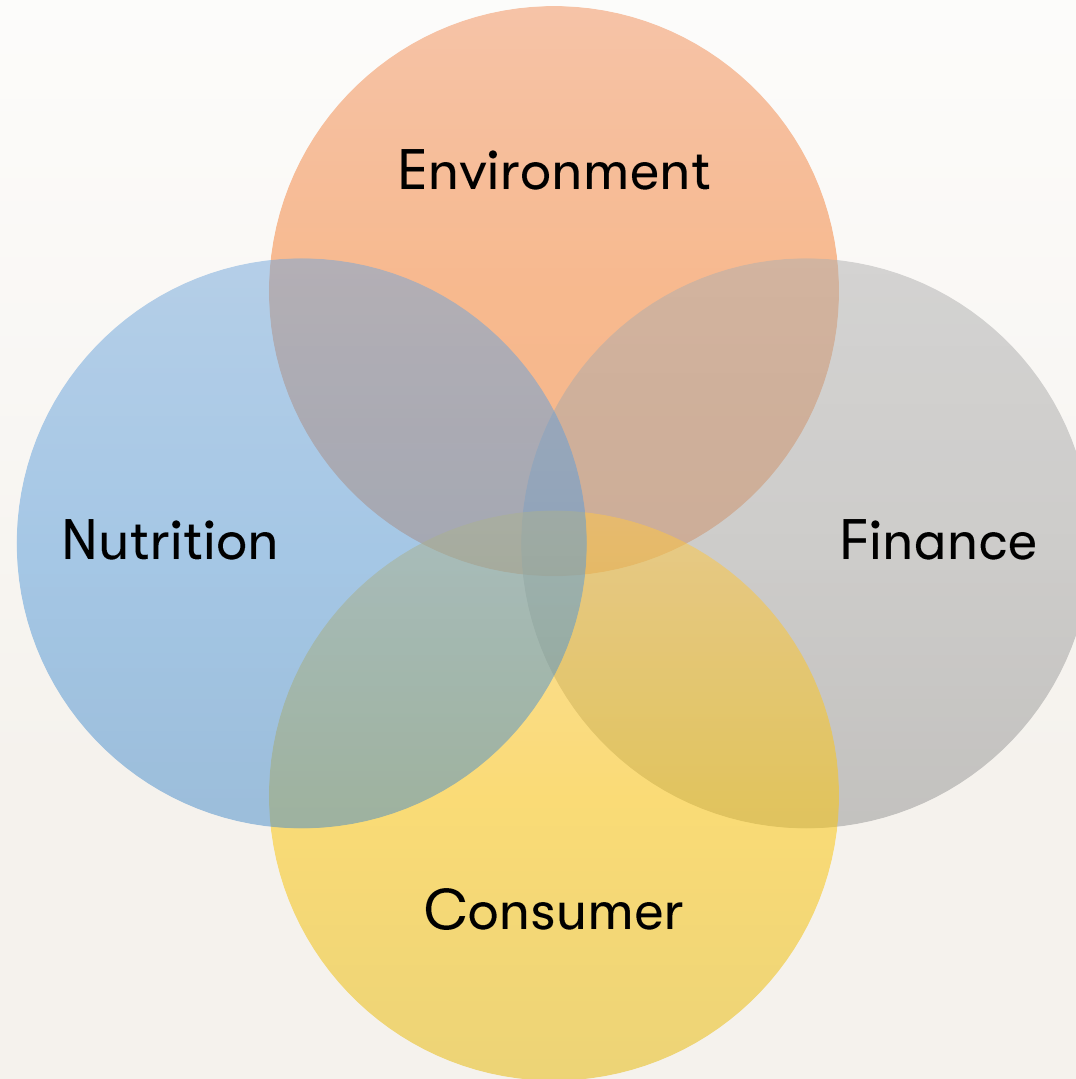
■ Meat ■ Seafood ■ Retail ■ Other ■ Dairy



Size: Total Emissions (tCO<sub>2</sub>e)  
Colour: Emissions Intensity (tCO<sub>2</sub>e/kg)

# Ingredients

A balanced plate





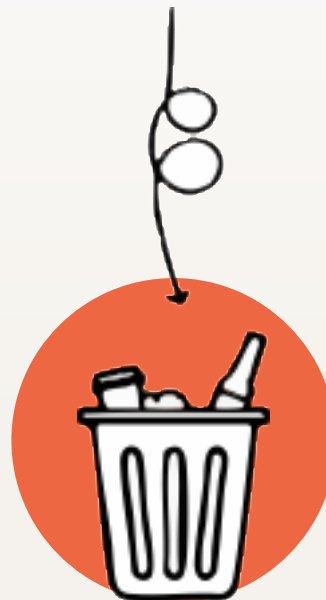
# Operations

Driving efficiency and circularity

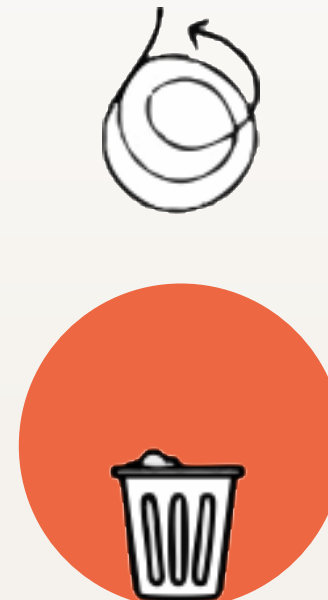
LINEAR  
ECONOMY



RECYCLING  
ECONOMY



CIRCULAR  
ECONOMY



# Culture

Empowering our people

## Value Chain



## Internal





**THANK YOU**

